

| | Gross Expenditure | | | | | | | | Gross Income | | | | | | | Gross Income | Other | Other | Net Total |
|--|-------------------|------------|------------|---------------------|-----------------------------------|------------------|----------------------------|-------------------|-------------------|--------------------|---------------|----------------------|------------------------------|--------------|---------------|--------------|-------|--------------|-----------|
| | Employees | Premises | Transport | Supplies & Services | Third Party and Transfer Payments | Support Services | Debt Charges and Borrowing | Other Expenditure | Gross Expenditure | Internal Recharges | Grants | Other Reimbursements | Customer and Client Receipts | Other Income | | | | | |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | | | | |
| Adult Social Care and Integrated Services | 33,694,440 | 1,110,570 | 533,160 | 3,832,980 | 176,878,390 | 112,860 | - | - | 216,162,400 | (1,088,730) | (20,497,880) | (58,084,100) | (22,670,820) | - | (102,341,530) | - | - | 113,820,870 | |
| Adult Social Care | 14,563,020 | 351,080 | 197,360 | 2,310,700 | 172,835,030 | - | - | - | 190,257,190 | - | (17,488,490) | (51,169,410) | (21,945,770) | - | (90,603,670) | - | - | 99,653,520 | |
| Integrated Services | 19,131,420 | 759,490 | 335,800 | 1,522,280 | 4,043,360 | 112,860 | - | - | 25,905,210 | (1,088,730) | (3,009,390) | (6,914,690) | (725,050) | - | (11,737,860) | - | - | 14,167,350 | |
| Assistant Chief Executive | 2,787,730 | 60,360 | 4,040 | 328,270 | - | 94,530 | 19,670 | - | 3,294,600 | (668,190) | (200,680) | (261,230) | (171,220) | - | (1,301,320) | - | - | 1,993,280 | |
| Assistant Chief Executive | 144,140 | - | - | (250) | - | - | - | - | 143,890 | - | - | - | - | - | - | - | - | 143,890 | |
| Climate Change Strategy | 84,460 | - | - | - | - | - | - | - | 84,460 | (50,000) | - | - | - | - | (50,000) | - | - | 34,460 | |
| Communication Services | 732,240 | - | 1,230 | 21,680 | - | - | - | - | 755,150 | (267,580) | (27,300) | (100,600) | (99,000) | - | (494,480) | - | - | 260,670 | |
| Communities Team | 546,280 | 60,360 | 1,010 | 251,510 | - | 90,000 | 19,670 | - | 968,830 | (350,610) | - | (54,000) | (2,500) | - | (407,110) | - | - | 561,720 | |
| Informatic & Insight | 949,780 | - | 300 | 2,880 | - | - | - | - | 952,960 | - | (146,070) | (61,630) | (65,260) | - | (272,960) | - | - | 680,000 | |
| Policy and Performance | 330,830 | - | 1,500 | 52,450 | - | 4,530 | - | - | 389,310 | - | (27,310) | (45,000) | (4,460) | - | (76,770) | - | - | 312,540 | |
| Children, Education and Skills | 43,314,430 | 6,405,300 | 724,500 | 147,930,110 | 53,762,910 | 466,440 | 266,130 | 580 | 252,870,400 | (3,908,720) | (169,470,010) | (2,805,030) | (11,058,690) | - | (187,242,450) | - | - | 65,627,950 | |
| Children's Social Care | 21,096,350 | 324,160 | 586,060 | 2,392,390 | 32,819,510 | 190,000 | - | - | 57,408,470 | - | (1,592,380) | (2,124,170) | (501,720) | - | (4,218,270) | - | - | 53,190,200 | |
| Director of Children, Education and Skills | 187,850 | - | - | - | - | - | - | - | 187,850 | - | (66,800) | - | - | - | (66,800) | - | - | 121,050 | |
| Early Help and Family Support | 6,003,740 | 851,230 | - | (1,012,050) | 3,260,980 | (2,670) | - | - | 9,101,230 | (400,000) | (4,720,400) | - | (907,090) | - | (6,027,490) | - | - | 3,073,740 | |
| Education | 11,379,090 | 5,028,260 | 115,350 | 32,503,570 | 8,942,010 | 267,530 | 266,130 | 180 | 58,502,120 | (3,471,760) | (37,505,910) | (25,820) | (9,480,330) | - | (50,483,820) | - | - | 8,018,300 | |
| Education Schools | 3,882,300 | 201,650 | 23,090 | 113,756,640 | 8,420,410 | 11,580 | - | 400 | 126,296,070 | (36,960) | (125,584,520) | (655,040) | (19,550) | - | (126,296,070) | - | - | - | |
| Strategy and Commissioning Unit | 765,100 | - | - | 289,560 | 320,000 | - | - | - | 1,374,660 | - | - | - | (150,000) | - | (150,000) | - | - | 1,224,660 | |
| Finance | 10,807,850 | - | 18,370 | 1,453,260 | - | - | - | - | 12,279,480 | (970,790) | (1,268,990) | (2,286,190) | (2,014,520) | - | (6,540,490) | - | - | 5,738,990 | |
| Audit, Risk and Insurance | 937,020 | - | - | 4,330 | - | - | - | - | 941,350 | (138,790) | - | (247,470) | - | - | (386,260) | - | - | 555,090 | |
| Chief Executive | 276,440 | - | 6,000 | 33,170 | - | - | - | - | 315,610 | - | - | - | - | - | - | - | - | 315,610 | |
| Chief Finance Officer | 144,140 | - | 1,000 | 9,880 | - | - | - | - | 155,020 | (34,190) | - | - | - | - | (34,190) | - | - | 120,830 | |
| Exchequer Services | 1,527,830 | - | - | 145,620 | - | - | - | - | 1,673,450 | (365,550) | (2,260) | (464,550) | (490,400) | - | (1,322,760) | - | - | 350,690 | |
| Finance | 2,478,240 | - | 2,260 | 361,940 | - | - | - | - | 2,842,440 | (378,600) | (40,770) | (125,050) | - | - | (544,420) | - | - | 2,298,020 | |
| Procurement | 753,210 | - | 840 | 253,780 | - | - | - | - | 1,007,830 | (53,660) | - | (941,810) | - | - | (995,470) | - | - | 12,360 | |
| Revenues and Benefits | 4,690,970 | - | 8,270 | 644,540 | - | - | - | - | 5,343,780 | - | (1,225,960) | (507,310) | (1,524,120) | - | (3,257,390) | - | - | 2,086,390 | |
| Operations and Regulatory Services | 89,578,060 | 10,050,910 | 10,739,000 | 37,048,290 | 20,587,450 | 251,050 | 5,258,980 | - | 173,513,740 | (76,379,920) | (6,015,460) | (1,502,380) | (55,286,260) | - | (139,184,020) | - | - | 34,329,720 | |
| Business Management | 8,074,730 | 54,460 | 4,700 | 1,121,830 | - | - | - | - | 9,255,720 | - | (216,180) | (124,390) | (746,030) | - | (1,086,600) | - | - | 8,169,120 | |
| Democratic Services | 1,040,670 | 27,880 | 25,080 | 1,179,910 | - | 850 | - | - | 2,274,390 | - | - | (102,020) | (4,530) | - | (106,550) | - | - | 2,167,840 | |
| Facilities Services and Civic Management | 23,105,310 | 5,069,930 | 324,290 | 11,819,210 | - | 4,480 | 30,870 | - | 40,354,090 | (14,306,030) | (4,396,750) | (61,740) | (15,252,830) | - | (34,017,350) | - | - | 6,336,740 | |
| ICT | 6,171,500 | 200 | 17,920 | 3,510,110 | - | - | 1,361,300 | - | 11,061,030 | (2,858,220) | - | (771,210) | (1,052,490) | - | (4,681,920) | - | - | 6,379,110 | |
| Legal Services | 2,663,570 | - | 3,000 | 53,350 | - | - | - | - | 2,719,920 | (684,360) | (26,050) | (364,500) | (185,000) | - | (1,259,910) | - | - | 1,460,010 | |
| Local Services | 13,851,370 | 615,600 | 4,418,300 | 1,842,790 | 16,040,230 | 16,680 | 355,000 | - | 37,139,970 | (4,108,600) | (1,218,370) | - | (5,279,480) | - | (10,606,450) | - | - | 26,533,520 | |
| Operations | 4,140,170 | 1,360,130 | 2,091,720 | 992,030 | - | 33,920 | 3,047,290 | - | 11,665,260 | (8,702,330) | (101,680) | (35,680) | (2,336,860) | - | (11,176,550) | - | - | 488,710 | |
| Operations Management | 178,630 | - | - | 18,790 | - | - | - | - | 197,420 | - | - | - | - | - | - | - | - | 197,420 | |
| Parking | 3,590,200 | 2,558,550 | 207,870 | 779,780 | - | 136,250 | 429,140 | - | 7,701,790 | (61,000) | - | - | (20,894,080) | - | (20,955,080) | - | - | (13,253,290) | |
| Public Safety Regulations | 3,793,730 | 21,750 | 18,850 | 608,810 | 148,210 | - | - | - | 4,591,350 | (2,000) | (56,430) | (3,000) | (4,078,840) | - | (4,140,270) | - | - | 451,080 | |
| Repairs & Construction Services | 22,968,180 | 342,410 | 3,627,270 | 15,121,680 | 4,399,010 | 58,870 | 35,380 | - | 46,552,800 | (45,657,380) | - | (39,840) | (5,456,120) | - | (5,153,340) | - | - | (4,600,540) | |
| Place | 18,589,740 | 14,807,690 | 1,446,060 | 10,039,960 | 8,744,160 | 440,570 | 12,298,010 | - | 66,366,190 | (19,207,750) | (2,445,640) | (1,633,940) | (30,075,400) | (110,970) | (53,473,700) | - | - | 12,892,490 | |
| Commercial Development and Property | 1,764,470 | 6,405,630 | 3,440 | 1,493,820 | - | 307,860 | 10,900,530 | - | 20,875,750 | (1,162,260) | - | (801,840) | (21,505,010) | (110,970) | (23,580,080) | - | - | (2,704,330) | |
| Development Management | 2,762,550 | 54,800 | 8,310 | 327,460 | - | - | - | - | 3,153,120 | (365,000) | - | (165,630) | (1,653,430) | - | (2,184,060) | - | - | 969,060 | |
| Economic Development | 736,480 | 1,360 | 5,560 | 686,380 | 3,240 | 39,420 | - | - | 1,472,440 | (437,550) | (65,000) | (16,290) | (151,800) | - | (670,640) | - | - | 801,800 | |
| Fairer Housing Unit | 1,305,770 | 5,890 | 450 | 270,290 | - | - | - | - | 1,582,400 | (1,607,200) | - | (58,540) | - | - | (1,665,740) | - | - | (83,340) | |
| Major Projects | 959,500 | 200 | 690 | 5,780 | - | - | - | - | 966,170 | (999,450) | - | - | - | - | (999,450) | - | - | (33,280) | |
| Museums, Arts and Culture | 215,830 | - | 1,890 | 1,621,430 | 316,620 | - | - | - | 2,155,770 | - | (200,000) | (116,640) | (56,720) | - | (373,360) | - | - | 1,782,410 | |
| Place Director | 170,850 | - | 400 | 3,450 | - | - | - | - | 174,700 | (90,000) | - | - | - | - | (90,000) | - | - | 84,700 | |
| Transport | 10,674,290 | 8,339,810 | 1,425,320 | 5,631,350 | 8,424,300 | 93,290 | 1,397,480 | - | 35,985,840 | (14,546,290) | (2,180,640) | (475,000) | (6,708,440) | - | (23,910,370) | - | - | 12,075,470 | |
| Public Health Service | 2,866,110 | 94,170 | 22,880 | 1,976,150 | 15,665,230 | 7,610 | 161,320 | - | 20,793,470 | - | (20,821,600) | (270,340) | (179,960) | - | (21,271,900) | - | - | (478,430) | |
| Public Health | 2,866,110 | 94,170 | 22,880 | 1,976,150 | 15,665,230 | 7,610 | 161,320 | - | 20,793,470 | - | (20,821,600) | (270,340) | (179,960) | - | (21,271,900) | - | - | (478,430) | |
| Workforce and Inclusion | 3,071,650 | 850 | 2,300 | 72,770 | - | - | - | - | 3,147,570 | (172,420) | (89,830) | (807,380) | (193,620) | - | (1,263,250) | - | - | 1,884,320 | |
| Health and Safety | 508,020 | - | 1,000 | 24,800 | - | - | - | - | 533,820 | (40,820) | - | (36,010) | (46,000) | - | (122,830) | - | - | 410,990 | |
| Operational HR | 1,346,690 | 500 | 500 | 16,810 | - | - | - | - | 1,364,500 | (131,600) | - | (569,600) | (147,620) | - | (848,820) | - | - | 515,680 | |
| Organisational Development | 946,970 | - | 500 | 134,760 | - | - | - | - | 1,082,230 | - | (89,830) | (201,770) | - | - | (291,600) | - | - | 790,630 | |
| Training Schemes | 269,970 | 350 | 300 | (103,600) | - | - | - | - | 167,020 | - | - | - | - | - | - | - | - | 167,020 | |
| Net Directorate Expenditure | 204,710,010 | 32,529,850 | 13,490,310 | 202,681,790 | 275,638,140 | 1,373,060 | 18,004,110 | 580 | 748,427,850 | (102,396,520) | (220,810,090) | (67,650,590) | (121,650,490) | (110,970) | (512,618,660) | - | - | 235,809,190 | |
| Joint Transport Committee Levy | - | - | - | - | 18,936,690 | - | - | - | 18,936,690 | - | - | - | - | - | - | - | - | 18,936,690 | |
| Net Service Expenditure | 204,710,010 | 32,529,850 | 13,490,310 | 202,681,790 | 294,574,830 | 1,373,060 | 18,004,110 | 580 | 767,364,540 | (102,396,520) | (220,810,090) | (67,650,590) | (121,650,490) | (110,970) | (512,618,660) | - | - | 254,745,880 | |
| Corporate Items | 26,857,150 | 2,925,870 | 527,910 | 32,668,460 | 83,712,110 | - | 5,823,460 | - | 152,514,960 | (69,720) | (121,331,630) | (400,000) | (190,000) | - | (121,991,350) | - | - | 30,523,610 | |
| Net Transfer to (from) Reserves | - | - | - | - | - | - | - | 651,370 | 651,370 | - | - | - | (4,727, | | | | | | |